Errata 『Kindai Management Review vol. 13』

There are some errors in printing in the above issue published in February 2026.

page and line	error	correction
page 19 (right) the bottom line	(Perry 2017b).	(Perry 2017).
page 21 (left) the second line from the bottom	By 2022, Apple's supply chain encompassed over 700 manufactures across 50+counties, with 615 suppliers located in China (Apple Inc., 2024).	By 2023, Apple's supply chain was encompassed 187 top tier manufactures across 50+counties, with 284 primary manufacturing locations in China (Apple Inc., 2024).
page 22 (Table 1) the last column of "Category" line	Gross profit (%)	Component costs of retail price (%)
page 22 (left) the eighth line from the bottom	of which the assembly alone was around US$6 per unit, or around 2% of the total materials and manufacturing cost.	or around 6% of the total materials and manufacturing cost.

page 22 (left) the fifth line from the bottom	Consequently, the profit margin for Chinese manufacturers is estimated at 1.8% to 2%.	Back in 2010, the profit margin for Chinese manufacturers was estimated to be around 1.8% to 2% (Kraemer, Linden & Dedrick, 2011).
page 22 (right) the second line from the top	iPhone 14	iPhone 14 Pro Max
page 26 (left) the second reference	Apple Inc. (2024) Apple Supplier List. FY2022,	Apple Inc. (2024). Apple Supplier List. FY2023,
page 26 (right) the fifth reference from the top	Clark R, Kreps S, Rao A (2025).	Clark, R., Kreps, S. & Rao, A. (2025).
page 26 (right) the bottom reference	Gereffi, G. &. (2016)	Gereffi, G. & Lee, J. (2016).
page 27 Addition after reference of "Kinkel, S. (2014)."		Kraemer, K. L., Linden, G. & Dedrick, J. (2011). Capturing Value in Global Networks: Apple's iPad and iPhone. *Working paper,* University of California. Irvine
page 27 Addition after reference of		Nikkei Asia. (2022, Oct. 07). iPhone 14 teardown reveals parts 20% costlier than

“Matsumoto, Norio. (2022, Oct.07).”		previous model. *Nikkei Asia*.
page 27 Addition after reference of “Noland, M., Hufbauer, G. C., Robinson, S., & Moran, T. (2016).”		Perry, M. J. (2017, Mar. 04). How important is trade to each US state’s economy? Important enough that protectionism would weaken most states. *AEIdeas*.
page 27 (right) the second reference from the bottom	White House. (2017a).	White House. (2017).

As of 2nd October, 2026　Maruzen Planet Co., Ltd.